

## **The Use of Fidelity Scales with Evidence-Based Practices**

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## **Program Fidelity**

Degree to which a particular program follows the standards for an evidence-based practice (EBP)

## **What Is a Fidelity Measure?**

Tool to assess the adequacy of implementation of a program model

## **Why is Fidelity Important?**

Programs that faithfully implement evidence-based models found to have better outcomes

## **Uses of Fidelity Scales**

- Research
- Quality improvement

## **Research Uses of Fidelity Scales**

- Documenting adherence in program evaluations
- Facilitating communication within the literature
- Synthesizing a body of research
- Identifying critical ingredients of program models

### Quality Improvement Uses for Fidelity Scales

- Defining standards at program start-up
- Tracking progress over time
- Making comparisons within a broad dissemination effort
- Identifying programs needing technical assistance

### Two Requirements for a Fidelity Measure

- You must have a well-defined program model
- You must have a way to measure the elements in the model

### Elements of a Fidelity Measure

- Content
- Format
- Data Collection Methods

### Content

- Refers to the criteria (items) by which fidelity is assessed
- Items should comprehensively describe model and differentiate it from:
  - inadequate implementation
  - other approaches

### Format for EBP Fidelity Scales

- Each scale consists of 12-28 items
- Items rated on 5-point continuum
  - 1 = Not Implemented
  - 5 = Fully Implemented
- $\geq 4.0$  considered good implementation

### Fidelity Item Example

#### H1. SMALL CASELOAD

*Standard:* Client:staff ratio of 10:1 or less

Score	Caseload size
1	50 or more
2	35 – 49
3	21 – 34
4	11 – 20
5	10 or less

### **Data Collection Procedures for EBP Fidelity Scales**

- Ratings made by two independent assessors
- Day-long site visit
- Multiple data sources (interviews, chart review, observation)
- Fidelity report (with narrative + ratings) given to site leadership

### **Types of Fidelity Items**

- Structural
- Clinical interventions

### **Structural Fidelity Items**

- *Policies that can be established through administrative action, such as:*
  - Daily team meetings
  - Multidisciplinary staffing
  - Low caseload ratio
  - Following a curriculum
  - Distributing educational handouts

### **Fidelity Items That Measure Clinical Interventions**

- *Practitioner actions that require clinical training, such as:*
  - Motivational interviewing
  - Behavioral tailoring
  - Providing stagewise interventions

### **Ideal Features of a Fidelity Scale**

- Practical to use
- Reliable
- Comprehensive
- Face valid, easy to explain
- Sensitive to change over time
- Discriminate from usual practice
- Predict outcomes associated with the EBP

### **Earliest and Best-Validated EBP Fidelity Scales**

- Dartmouth ACT Scale (DACTS) (Teague, Bond & Drake, 1995)
- Supported Employment Fidelity Scale (Bond et al., 1997)

**Discriminant and Predictive Validity of ACT Fidelity Scales**

**Teague (1998) Study:  
Differences in ACT Fidelity  
Using DACTS**

Program Type	# Sites	ACT Fidelity
ACT	14	4.01
Vet Admin ICM	10	3.52
Homeless CM	15	3.42
Traditional CM	11	2.38

- Conclusions about the DACTS  
(Teague Study)**
- Simple to use
  - Measures items that make sense to clinicians
  - Distinguishes clearly between different types of case management

**ACT Fidelity Scale Correlations with  
Hospital Reduction**  
(McGrew, Bond, & others, 1994)

Total ACT Scale	.60**
Staffing	.54*
Organization	.56**
Service Intensity	.33

\*p<.05 \*\*p<.01  
(N = 18 ACT Teams)

- Critical Ingredients Most Predictive**
- Nurse on team
  - Shared caseloads
  - Daily team meetings
  - Team leader sees clients
  - Total number of contacts  
(McGrew, Bond et al., 1994)

- McHugo (1999): Predictive  
Validity of ACT Fidelity Scale**
- Clients with mental illness and substance use disorders received ACT in 7 mainly rural mental health centers
  - 4 high-fidelity ACT teams (n = 61)
  - 3 low-fidelity ACT teams (n = 26)
  - Rigorous 3-year followup study

**NH ACT Study (McHugo, 1999)**

	High ACT Fidelity	Low ACT Fidelity
<b>Treatment Dropouts</b>	15%	30%
<b>Substance Use in Remission</b>	58%	13%
<b>Hospital Admissions</b>	2.87	4.69

**Prediction of Dissatisfaction with Services from ACT Fidelity Scale**

- Consumers receiving low-fidelity ACT services have more criticisms than those receiving high fidelity services

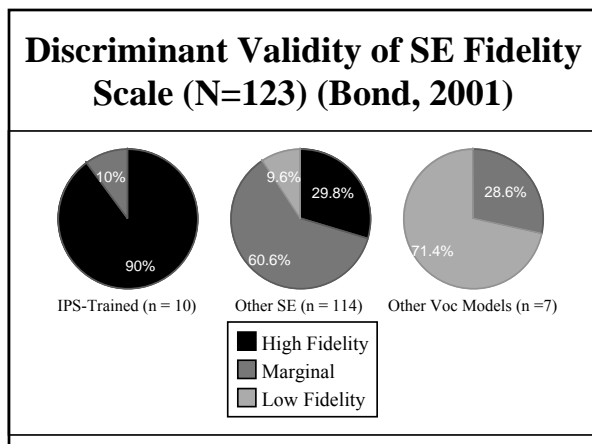
(McGrew, Wilson, & Bond, 2002)

**Impact of ACT Fidelity: Findings from a Meta-Analysis**

- Organization (team responsible for client, daily team meetings, shared caseloads) predicted better outcome
- Staffing (low client:staff ratio, inclusion of psychiatrist and nurse) did not predict outcome

(Burns et al., 2007)

Discriminant and Predictive Validity for Supported Employment Fidelity Scale



**Correlation Between SE Fidelity and Competitive Employment Rates**

Location	# sites	Finding	Reference
Vermont	10	$r = .76$	Becker (2001)
Indiana	20	$r = .42$	McGrew (2005)
Indiana	17	$r = .37$	McGrew (2007)
J&J states	26	$r = .51$	Becker (2006)
Maryland	VR Status 26 closures	EBP SE = 60% Non-EBP = 36%	Hayward (2007)
Kansas	11	High employment rates in high fidelity sites	Gowdy (2003)
Europe	6	High employment rates in high fidelity sites	Burns (2007)

<b>Predictive Validity of SE Fidelity Scale (Becker, 2001)</b>	
<b>Total Scale</b>	.76**
<i>Items:</i>	
Community-Based Service	.82**
Staff Focused on Voc Only	.69*
Zero Exclusion Policy	.43
Correlations with competitive employment rates in 10 Vermont mental health centers	

**Extending the Fidelity Concept to Other EBPS**

- EBP Fidelity Scales**
- Pragmatic scales assessing degree of EBP implementation
  - ACT and SE have well-validated scales
  - 4 other scales developed for National EBP Project
  - Common measurement methodology for all 6 EBPs

- National EBP Project Fidelity Scale Development for 4 EBPs**
- Collaboration between toolkit developers and IUPUI team
  - Use of common template for all 6 EBPs
  - Teleconferences, feedback from practitioners, many drafts, etc., over 2-year period
  - Continued refinement during early period of implementation

- 1998 RWJ Conference on Evidence-Based Practices**
- Assertive community treatment (ACT)
  - Supported employment (SE)
  - Integrated dual disorders treatment (IDDT)
  - Illness management and recovery (IMR)
  - Family psychoeducation (FPE)
  - Medication management approaches in psychiatry (MedMAP)

- National EBP Project Design Implementation Phase**
- 53 sites in 8 states
  - 5 EBPs implemented
  - Fidelity assessed at baseline, 6, 12, 18, and 24 months
  - Fidelity assessment used as quality improvement tool
  - 4.0 used as standard of “adequate fidelity”

### Methodological Findings

- Excellent interrater reliability
- Anecdotal findings:
  - Independent raters give more realistic ratings than program staff
  - In-person more valid than telephone
  - Fidelity reports do influence programs to change
  - Fidelity assessment better if raters follow protocol (See Fidelity of Fidelity Scale)

### Interrater Agreement Between EBP Fidelity Assessors (Intraclass Correlation)

GOI	.94 (N = 197)
DACTS	.99 (N = 52)
FPE Fidelity Scale	.99 (N = 24)
IDDT Fidelity Scale	.89 (N = 48)
IMR Fidelity Scale	.97 (N = 50)
SE Fidelity Scale	.98 (N = 34)

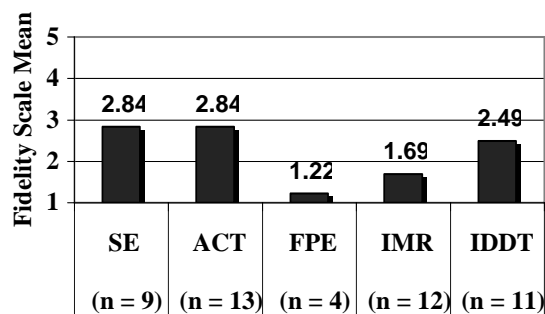
### Substantive Questions

- Before implementation of an EBP, do programs have low fidelity?
- Do sites seeking to implement EBP achieve high fidelity?
- Are some EBPs more successful at achieving fidelity?
- What is the rate of improvement?

Finding #1:

Usual Practice Looks Different

Fidelity by EBP at Base



Finding #2:


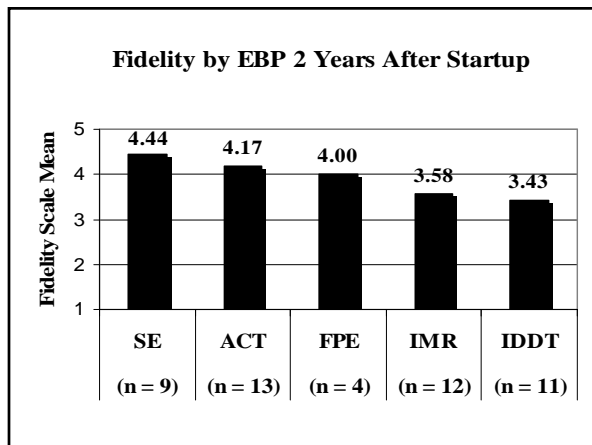
The cup is half full:

About Half of the Sites Achieved High Fidelity


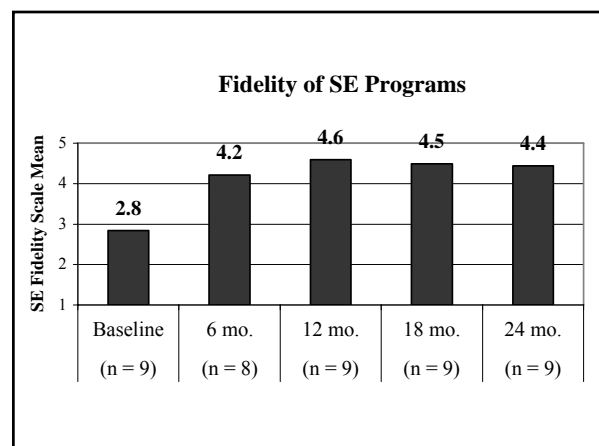
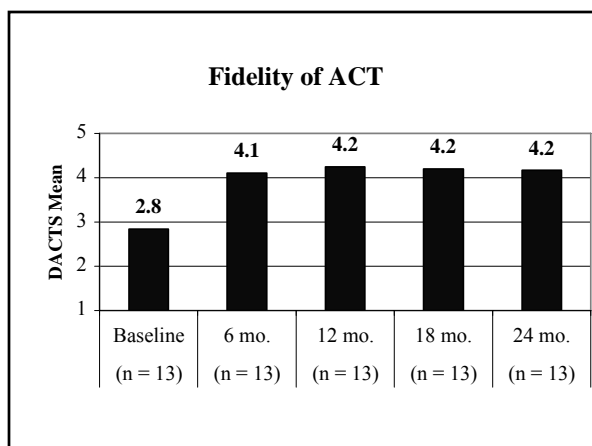
**National EBP Project:  
2-Year Rates of  
Successful Program Implementation**

	Successful (Fidelity >4)	Unsuccessful	Dropped Out
ACT	10 (77%)	3	
SE	8 (89%)	1	
IDDT	2 (15%)	9	2
IMR	6 (50%)	6	
FPE	3 (50%)	1	2
<b>Total</b>	<b>29 (55%)</b>	<b>20</b>	<b>4</b>

**Finding #3:  
Some EBPs appear  
easier to implement than  
others**

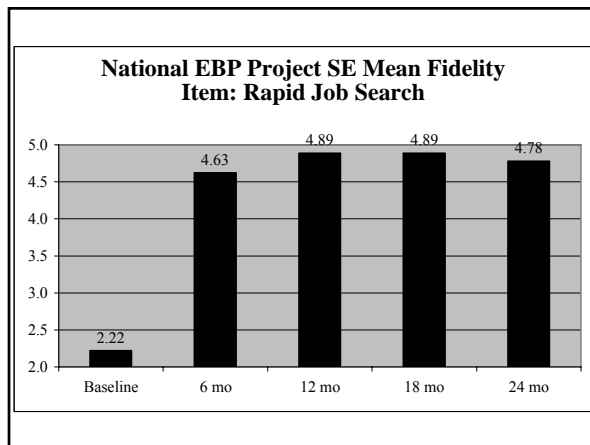
**Finding #4:  
Most improvements in  
EBP fidelity occur within  
the first 6–12 months**

## What Features of a Fidelity Scale Influence Achievement of High Fidelity?

### Working Hypotheses

- Structural items often can be rapidly attained (if not too expensive)
- Clinical interventions are more variable in attainment
- Some fidelity items may be outside practitioner control? (e.g., involving significant other)



### Scorecard:

#### Properties of EBP Fidelity Scales

- Practical to use ✓
- Reliable ✓
- Comprehensive ?
- Face valid, easy to explain ✓
- Sensitive to change over time ✓
- Discriminate from usual practice ✓
- Predict outcomes associated with EBP +/-? (**Varies by EBP**)